

cooperation with greater potential within the framework of the Belt and Road Initiative, and in playing a greater role in China's high-level opening up to the outside world.

The Department of Hong Kong, Macao and Taiwan Affairs of the Ministry of Commerce, the China International Contractors Association, and the Macao Commerce and Investment Promotion Institute jointly organised the “Delegation of Chinese Mainland and Macao Enterprises Going Global Together”. From 7 December to 11 December, the delegation represented Chinese mainland and Macao enterprises in visits to major projects in Indonesia and Malaysia with Chinese mainland infrastructure sector involvement, gaining in-depth understanding of the latest infrastructure plans, cooperation projects and related supporting policies, and building bridges for practical cooperation with local and Chinese mainland enterprises, thereby expanding business in Belt and Road markets.

Commencing Major Projects and Optimising Housing Policies



The MSAR Government pragmatically implemented four major infrastructure projects, while reserving land for these four key projects, conducting detailed planning for various districts, actively optimising housing policies and adjusting housing supply planning – striving to transform Macao into a liveable and tourist-friendly city.

Construction of Macao-Hengqin University Town Underway

A dedicated task force has been formed by Macao and Hengqin authorities to implement the Macao-Hengqin International Education (University) Town project in phases. During the first phase, the University of Macau, Macao Polytechnic University, and Macao University of Tourism will establish their presence by utilising existing facilities in the Cooperation Zone.

Phase II focuses on the construction of the “University of Macau (UM) Cooperation Zone Campus”. The ground-breaking ceremony for the campus of the Guangdong-Macao In-depth Cooperation Zone in Hengqin was held on 12 December 2025. As a core project of the Macao-Hengqin International Education (University) Town, this marks a major milestone in the integration

of Macao-Hengqin education, which is transitioning from utilising existing facilities to dedicated construction projects. The project spans a total land area of approximately 375,600 square metres, and is expected to take three years to complete. It is scheduled to be partially operational in 2028 and fully completed by 2029.

Phase III focuses on the construction of the Macao Polytechnic University and Macao University of Tourism campuses in the Cooperation Zone. Following land acquisition in 2026, construction work will begin in 2027, and is expected to be largely completed by 2030.

Feasibility studies and planning for the Cooperation Zone campuses of Macao Polytechnic University and Macao University of Tourism are currently underway, alongside the renovation of Dezhi Plaza in Hengqin, to support the initial phase of expanded educational operations for the three public universities. Communications are ongoing with the Ministry of Education and Guangdong provincial government, regarding the introduction of regulations on managing expanded educational operations.

Developing an Integrated Tourism and Culture Zone

To promote the innovative, sustainable development of Macao's cultural tourism industry, the MSAR Government is planning the construction of the Macao International Integrated Tourism and Culture Zone. This initiative aims to create a high-standard cultural space blending rich cultural heritage with contemporary characteristics, establishing a new cultural landmark that integrates cultural performances, artistic exchanges, tourism, leisure, and commercial supporting facilities.

The MSAR Government commissioned the China Tourism Academy to conduct preliminary planning and feasibility studies for the culture zone. From 13 November to 26 December 2025, a public consultation was held, to collect opinions on project positioning, site selection, supporting facilities and operational management. During this period, multiple consultation sessions were held for both the general public and professional organisations.

The development of the cultural district aims to further enhance Macao's role as a world tourism and leisure centre, and foster the development of a base for exchanges and cooperation, with Chinese culture as the mainstream and diverse cultures coexisting, and achieving the vision of "cultural Macao". Featured projects include the Macao National Museum of Culture, the Macao International Centre for Performing Arts, and the International Museum of Contemporary Art (as it is tentatively named).

Strengthening Air Transport Competitiveness

The MSAR Government will fully leverage Macao's unique advantages, including the principle of "One country, two systems", and its status as a free port and separate customs territory, as well as its international air traffic rights. The MSAR Government is forging ahead with the expansion of Macau International Airport and the construction of the pre-clearance cargo terminal, to build an efficient Macao-Hengqin intermodal transport system, boosting the airport's air cargo volume and competitiveness. This will open new channels for international engagement and further boost Macao's integration into the development of the Greater Bay Area.

The official groundbreaking ceremony of Macau International Airport (MIA) pre-clearance

cargo terminal in Hengqin was held on 28 October 2025. The terminal is designed to serve as a new logistics hub for the Macao-Hengqin region, further enhancing the modern logistics system within the Guangdong-Hong Kong-Macao Greater Bay Area. It is a joint venture between Macau International Airport Co. Ltd. (CAM) and a Chinese mainland logistics company, and the geological survey and programme design for the project have been completed. Foundation work began in May 2025, followed by the commencement of the main construction in October. The project is scheduled to commence operation by 2027.

Planning and Feasibility Study for the Macao Technology Research Industrial Park

The MSAR Government has established an inter-department task force to coordinate the planning and construction of the Macao Technology Research Industrial Park. A professional team was commissioned to conduct preliminary research, which included field studies of various science and technology parks in both the Chinese mainland and abroad. In-depth research was conducted regarding project positioning, supporting policies, and infrastructure, while opinions from various sectors of society were extensively solicited.

The Macao Technology Research Industrial Park is positioned as a base for high-quality technology companies from the Chinese mainland seeking expansion overseas, a service centre for cutting-edge technological projects from abroad, and a local base for industry-academia-research integration, focusing on four major industrial sectors: integrated circuits, biomedicine, digital technology, and aerospace technology, to create an integrated innovative ecosystem of “research-incubation-transformation-services”. Two preliminary locations have been chosen for the Macao Technology Research Industrial Park: a plot on Avenida Wai Long, and the western portion of the New Urban Zone Area E1.

The Avenida Wai Long site, situated near Macau International Airport and the Macao University of Science and Technology, occupies a total land area of approximately 83,000 square metres. This plot primarily focuses on the development of the biomedicine industry, and features high-end research and development platforms, customised workshops, and industry support facilities. The western portion of the New Urban Zone Area E1 has a total land area of approximately 177,000 square metres, and is prioritised for the development of functional sectors, such as digital technology, integrated circuits, and aerospace technology. The site will also be equipped with a data and computing centre, a city reception hall, a public service hall, and waterfront activity spaces.

Advancing the Detailed Planning for Various Districts

The MSAR Government continues developing detailed planning for Outer Harbour District-1, Outer Harbour District-2, Northern District-1, and Taipa Central District-2. In addition to continuously optimising the planning of smaller land areas, the Government has initiated the “Study on Adjusting the Urban Plan for Seac Pai Van, Coloane (East Side)”.

The review and adjustments of base values for land premiums will be completed this year, to ensure land use costs remain reasonable. In addition, the MSAR Government has adopted a “planned utilisation + temporary use” dual-track model to revitalise recovered land. Preliminary work is currently underway for five plots, with a total of 30,000 square metres, which will be designated as

temporary sports, recreational, and parking facilities. Hence, urban renewal continues progressing. In addition to moving forward with projects such as renewal of the seven buildings at Iao Hon Estate, the Government is also refining the system for allowing anyone who owns property within a plot to apply for a draft planning condition.

The MSAR Government continues to optimise its coordination mechanism for engineering works, to increase the proportion of combined construction projects. As of 30 September 2025, the working group for optimising the coordination of road works had reviewed 678 roadwork projects and coordinated 140 combined projects, thereby reducing the frequency of road excavations.

Additionally, the Government will make timely adjustments to various housing supply plans, to better align with the housing needs of residents with different levels of income. In terms of balancing housing supply, the construction of public housing and Home-Ownership Scheme housing is progressing steadily, and the housing allocation mechanism is being continuously refined, including by exploring the feasibility of relaxing rules to allow two-person households to be allocated two-bedroom units and shortening waiting times. Furthermore, a feasibility study on a replacement system for Home-Ownership Scheme housing has been initiated, to effectively address citizens' residential needs. .

Prioritising Livelihoods Through Targeted Support to Secure a Safe Living and Working Environment



The year 2025 was the inaugural year of the sixth-term MSAR Government. Adhering to the